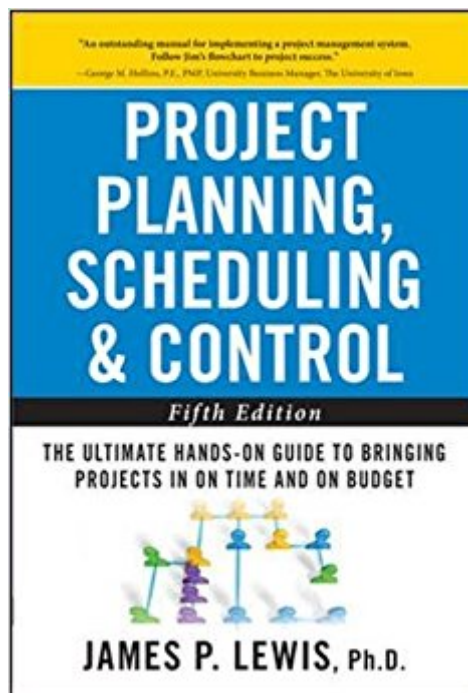




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Project Planning, Scheduling, And Control: The Ultimate Hands-On Guide To Bringing Projects In On Time And On Budget , Fifth Edition (Business Books)



Synopsis

All you need to execute a project perfectly A new edition of the classic project management book is here, revised and updated with even more guidelines and real-world examples. This expanded fifth edition provides an applications-oriented understanding of the issues you must confront and important tips for passing the Project Management Professional exam. The standard guidebook in the Project Management field for over 20 years Project Planning Scheduling and Control now offers more strategies for dealing effectively with team members, clients, senior managers and other key stakeholders and is the perfect prescription for project success. NEW TO THIS EDITION: Chapters on Full-spectrum Project Management and how to manage a virtual project team Managing and facilitating project meetings Techniques for dealing with contractors Guidelines for setting up a project office

Book Information

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Customer Reviews

Author Profile James P. Lewis, Ph.D., is the founder of The Lewis Institute, Inc., a training and consulting company specializing in project management, and an adjunct professor at the University of Management and Technology. Over the past two decades, Dr. Lewis has trained more than 30,000 supervisors and managers in the United States, Europe, Asia, and throughout the world. He has written 12 influential books on project management, including Project Leadership, The Project Manager's Desk Reference, The Project Manager's Survival Guide, and others.

Years ago, I stumbled into my dream job. The organization was horizontal, not hierarchical. Staff members were encouraged and we worked with PM's as a team. We enjoyed our jobs. We worked hard. We even laughed. Oh yeah, and the office was profitable as well. James Lewis shares this vision of Project Management. This takes up the first half of the book. It made me nostalgic for the dream job I had before the corporate headquarters "fixed it". (Result: out of an office of 15 - 20 people, at least 10 of them - scientists, engineers, and technicians - quit.) Too bad corporate America does not embrace Lewis' dream. The aversion to risk that has gripped corporations over the past 4 years has made an already restrictive environment even more so. It didn't and doesn't have to be this way. I will use this book to continue to increase my understanding of aspects of project management, such as Controls. These "nuts and bolts" of project management are in the 2nd half of the book. Lewis describes the point of controls quite well. He provides 3 different scenarios and their solutions.

I have used Dr. Lewis's book: Project Planning, Scheduling, and Control for many years as a class text for master degree courses at two universities. At the completion of the class, the students consistently list the book as the highest priority item in a list of "things done right" in class "lessons learned" evaluations. Dr. Lewis has written a classic. The book energizes students into wanting to learn project management in accordance with its friendly reading style. Dr. Lewis takes the reader through the process of project management using an approachable writing style that appeals to everyone. He makes a potentially dry topic interesting for all!

I got more than what I paid for with this valuable text and reference. This is great for the desktop library and helps with the focus on creating win-wins with the little details of the managerial day. What a bargain :-)

Needed this book for a Project Management course and I have to say it was just okay. I have read a few of Lewis's books and have felt the same way. Maybe it's me and I just cannot connect but it was really nothing special about it. However on the bright side I did get it for a decent price used.

Great guide for project analysis.

Nothing earth shattering in this book. I purchased this book as part of a training program through my

work. At times the author acts as a sales pouch for his consulting and other services.

Conozco las publicaciones del Dr. James P Lewis desde su libro *¿Fundamentos de Gerencia de Proyectos?* Tercera Edición, ISBN-10: 08144-0879-6. El lenguaje que emplea el autor es muy claro y permite al lector comprender perfectamente los temas relacionados. En 2003 intenté conocerlo personalmente: él estaba en Singapur dictando unos Seminarios y yo fui a esa ciudad para trabajar el tema de Planeación Estratégica. Lamentablemente no pudimos reunirnos. Muchos occidentales carecemos de apetencia por la comida picante: esta es normal en los países asiáticos. Mi estómago me jugó una mala pasada y no pudimos reunirnos. Algún tiempo después adquirí *The Project Manager's Desk Reference* Second Edition. ISBN 0-07-134750-X. En este libro comencé a estudiar y comprender el método Lewis. He implementado este método en varios de mis clientes, con todo éxito. Ahora he comenzado a trabajar con el libro *Project Planning, Scheduling & Control* quinta edición, ISBN 978-0-07-174652-6. Las ilustraciones acompañan los textos y apoyan al lector para que comprenda los temas. Inicia con la Primera Sección donde trabaja la Introducción a la Gerencia de Proyectos. Está dirigida a las personas que comienzan estas andaduras y apoya a los experimentados para reforzar conocimientos. Incluye un Capítulo que juzgo novedoso y que denominé *La Gestión del Pensamiento*. Este apartado incluye enseñanzas de la psicología y es muy interesante, además de constituir un tema inesperado. La Segunda Sección enseña a las causas para que un proyecto sea un éxito o un fracaso. La Tercera Sección está dedicada a la planeación. Comienza señalando la importancia de la estrategia, habitualmente olvidada, para luego desarrollar el tema en todas las llamadas áreas del conocimiento por el Project Management Institute (PMI). Llamé poderosamente mi atención el Capítulo de Riesgos. La Cuarta Sección está dedicada a la Ejecución y al Control. Vital: medir el avance los proyectos con uso de herramientas. Énfasis en el *Valor Ganado*, las proyecciones y el Control Integrado de cambios. Dedicó cómo dirigir y gestionar los cambios llamados *pequeños*, que por su denominación se subestiman. El problema subyacente está en que, al carecer de un análisis legítimo, terminan en retrabajo. La Quinta y Última Sección trata sobre los cuestionamientos generales, que suelen ser complejos. Destaca la importancia de las reuniones y la dinámica

involucrada. Cómo cerrar los proyectos y el valor de las Lecciones Aprendidas. La complejidad de trabajar con múltiples proyectos y termina con precisiones para el manejo de los interesados. Para terminar afirmo que lo tengo como libro de consulta y estudio permanente. Lo recomiendo ampliamente para Gerentes experimentados y también para aquellos que comienzan su carrera profesional.

Germán Bernate, Bogotá, septiembre de 2015

James P Lewis. Book concept 'Project Planning, Scheduling & Control'

Germán Bernate I know the publication of Dr. James P Lewis from his book "Fundamentals of Project Management 'Third Edition, ISBN-10: 08144-0879-6. The language used by the author is very clear and allows the reader to fully understand the related issues. In 2003 I tried to meet him personally: he was conducting a Seminar in Singapore and went to the city to work on the issue of strategic planning. Unfortunately we could not meet. Many Westerners have no appetite for spicy food: this is normal in Asian countries. My stomach played a trick on me and could not meet him. Some time later I bought 'The Project Manager's Desk Reference' Second Edition. ISBN 0-07-134750-X. In this book I began to study and understand the Lewis Method. I implemented this method on several of my clients, with great success. Now I've started working with the book 'Project Planning, Scheduling & Control' ISBN fifth edition, ISBN 978-0-07-174652-6. The book is plenty of illustrations accompanying the texts and supports the reader to understand the issues. Start with the first section where the works Introduction to Project Management. It targets are people who start these job and also to supports experienced workers to reinforce knowledge. It includes a new chapter that I call 'Management Thought'. This section includes teaching psychology and is very interesting, besides being an unexpected issue. The second section shows the causes for a project is a success or a failure. The third section is devoted to planning. Begins by noting the importance of the strategy, usually forgotten, and then develop the theme in all areas of knowledge called by the Project Management Institute (PMI). It caught my attention Risk Chapter. The fourth section is devoted to the implementation and auditing. Vital: measuring progress projects with use of tools. Emphasis on: 'Earned Value', projections and Integrated Change Control. Dedicate some information of how to run and manage 'small' changes called that by name underestimated. The underlying problem is that, lacking a legitimate analysis, end in rework. The fifth and final section deals with general questions: they are often complex. It stresses the importance of the meetings and the dynamics involved. How to close the projects. And the value of Lessons Learned. Complexity of working with multiple projects. Understand and ends with details for managing stakeholders. Finally I affirm that I have as a reference book and ongoing study. We highly recommend for experienced managers and also for those beginning their careers.

For a textbook I found it very wordy. I wish it was more technical in its explanations rather than giving the world of examples to explain one point.

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